

## IFCA High Level Objectives

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| <p><b>Success Criterion 1:</b><br/>IFCAs are recognised and heard, whilst working in partnership and engaging with stakeholders</p>   |   |   |
| <p><b>Definition:</b><br/>IFCAs will be visible, respected and trusted regulator within coastal communities and will maintain and deliver a strategy to communicate their vision and duties effectively. IFCAs will engage with policy makers, industry, Non-Governmental Organisations (NGOs), recreational and commercial users; and other regulators. They will work jointly and collaboratively with partner organisations across boundaries; will participate and contribute to the development and implementation of regional and national marine policy, including the marine planning regime; will take long-term strategic decisions and manage risks effectively. IFCAs may maintain a national body to co-ordinate the activities of authorities that are party to arrangements.</p>                                     |   |   |
| <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>The IFCA will maintain and implement an effective communication strategy.</li> <li>The IFCA will maintain its website, ensuring public access to current fisheries and conservation information for the District, including management requirements and byelaws. Non-reserved IFCA Committee papers will be published.</li> <li>The IFCA will contribute to co-ordinated activity at a national level</li> <li>The IFCA and its principal partners will have a clear understanding of roles and responsibilities. Memoranda of Understanding with MMO, Natural England, Environment Agency and Cefas will be maintained. Opportunities for greater efficiencies, effective joint working and collaboration will be explored and implemented when feasible.</li> </ul> | <p><b>Indicators</b></p> <ul style="list-style-type: none"> <li><b>SC1A:</b> The IFCA will maintain a database of stakeholder contacts that will have been reviewed and updated by 31 March each year</li> <li><b>SC1B:</b> The IFCA will have completed a review of its communication strategy and implementation plan by 31 March each year.</li> <li><b>SC1C:</b> The IFCA will have reviewed its website by the last working day of each month.</li> <li><b>SC1D:</b> The IFCA will have reviewed its website and ensured it meets the objectives of its communication strategy, by 31 March each year.</li> <li><b>SC1E:</b> The IFCA will have reviewed all of its Memoranda of Understanding by 31 March each year. There will be a clear plan in place to update MoUs where necessary, to an agreed timescale.</li> <li><b>SC1F:</b> By 31 March each year, the IFCA will have participated appropriately, proportionately and at the right level of delegation, in regional and national fisheries and conservation activity identified in the annual plan.</li> </ul> | <p><b>Q4</b></p> <p><b>Q4</b></p> <p><b>All</b></p> <p><b>Q4</b></p> <p><b>Q4</b></p> <p><b>All</b></p> |

**Success Criterion 2:**

IFCAs implement a fair, effective and proportionate enforcement regime

**Definition:**

The IFCA enforcement regime is risk-based, makes appropriate use of intelligence, meets legislative standards and complies with the Regulators Code. It should make effective use of the resources available to regulators; complement and align, if possible, with the regimes in adjacent IFC Districts and management by other organisations including the MMO and Environment Agency. Consistency and fairness is important. Regulatory compliance is promoted. Enforcement action is carried out by trained, professional officers working to clear standards of conduct.

**Outcomes**

- The IFCA will publish its enforcement risk register and strategy, clearly setting out its approach to achieving regulatory compliance and potential sanctions that may be applied for infringements and/or offences.
- The IFCA will have developed consistency in regulations (byelaws) with other organisations
- The IFCA will manage operational activity (e.g. through a Tasking & Co-ordination Group) and capture, record, evaluate and disseminate intelligence that is compatible with partner organisations. It is engaged in joint working with partner organisations.
- Warranted Inshore Fisheries and Conservation Officers (IFCOs) will be trained and accredited to nationally agreed standards. They will maintain professionalism and make appropriate interventions to deliver efficient, effective enforcement activity

**Indicators**

- **SC2A:** The IFCA will ensure its enforcement risk register and strategy are published and available on its website from 1 April each year
- **SC2B:** The IFCA will demonstrate in its Annual Report how it has worked with other regulators to achieve consistent quality, application and enforcement of management measures
- **SC2C:** The IFCA will compile records of enforcement activity in a standard format; provide them to the National Inshore Marine Enforcement Group (NIMEG) and publish them on its website.
- **SC2D:** The IFCA will adopt the national Code of Conduct for IFCOs, which will be reviewed annually and published on its website by 1 April.
- **SC2E:** The Code of Conduct for IFCOs is reflected in work objectives and annual appraisals for all Warranted Officers.
- **SC2F:** Warranted Officers attain accreditation. All undertake Continuing Professional Development

**Q4****All****All****Q1****Q1  
&3****All**

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| <p><b>Success Criterion 3:</b><br/>IFCAs use evidence based and appropriate measures to manage the sustainable exploitation of sea fisheries resources and deliver marine environmental protection within their districts</p>  |   |  |
| <p><b>Definition:</b><br/>The IFCAs were created as statutory inshore regulators by the Marine and Coastal Access Act 2009. They are relevant authorities for implementing international environmental commitments including the Birds, Habitats, Water and Marine Strategy Framework Directives and make an important contribution to securing a network of well managed marine protected areas, including European Marine Sites and Marine Conservation Zones. Fisheries Management Plans identify local management measures which should be based on evidence; be timely; subject to appropriate consultation and in step with national initiatives and priorities. An IFCA should balance the social and economic benefits of exploiting sea fisheries resources with the need to protect the environment. It should make a contribution to sustainable development.</p>   |   |  |
| <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>• The IFCA will identify issues likely to affect sustainable management of the marine environment in the IFC District; undertake risk assessment and gap analysis; review appropriateness of existing measures; evaluate management options and develop and implement proportionate marine management solutions</li> <li>• The IFCA will support implementation of a well-managed network of marine protected areas by: developing a range of criteria-based management options; implementing management measures to ensure that inshore fisheries activities comply with the Marine and Coastal Access Act 2009 and the revised approach to managing commercial fisheries in European Marine Sites; and that local management contributes to delivery of targets for the Marine Strategy Framework Directive, Water Framework Directive and Marine Plans.</li> <li>• The IFCA will develop Fisheries Management Plans for priority species where appropriate. Shared objectives will be developed with identified partners; actions identified and best practice reflected so that management makes a contribution to sustainable development.</li> </ul> | <p><b>Indicators</b></p> <ul style="list-style-type: none"> <li>• <b>SC3A:</b> The IFCA will record site-specific management considerations for Marine Protected Areas and report progress to the Authority</li> <li>• <b>SC3B:</b> The IFCA will publish data analysis and evidence supporting new management measures, on its website</li> <li>• <b>SC3C:</b> Management information (e.g. sampling and/or survey results) will be collected periodically after new management measures have been implemented, to demonstrate the extent of effectiveness of the intervention</li> <li>• <b>SC3D:</b> The IFCA will have developed a range of criteria-based management options that are explained to stakeholders through the IFCA website, and reviewed by 31 March each year</li> <li>• <b>SC3E:</b> New IFCA management measures selected for development and implementation are delivered within agreed timescales</li> <li>• <b>SC3F:</b> The IFCA will include shared agreed objectives and actions from Fisheries Management Plans in its own Annual Plan, which will be published by 31 March each year.</li> <li>• <b>SC3G:</b> Progress made in relevant Fisheries Management Plan areas, including Maximum Sustainable Yield commitments, will be noted in the IFCA's Annual Report.</li> </ul> | <p><b>All</b></p> <p><b>All</b></p> <p><b>All</b></p> <p><b>All</b></p> <p><b>Q3</b></p> |

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| <p><b>Success Criterion 4:</b><br/>IFCAs have appropriate governance in place and staff are trained and professional</p>   |  |  |
| <p><b>Definition:</b><br/>IFCAs are statutory authorities and sit within the local government family. Authority members may be either general members or local councillors. They comply with Codes of Conduct and the Standing Orders that apply to meetings of local government committees. General members are appointed on merit, through open competition and for a term. They are subject to an annual performance appraisal.</p> <p>An IFCA is funded by levy, charged to its member councils. Funding originates in local taxation. An IFCA is accountable for its use of public resources and should ensure that a proper auditing regime provides confidence in its commitment and spend of public money. It should make effective use of its resources, including staff and assets. An IFCA has a statutory obligation to prepare and publish Annual Plans and Annual Reports.</p>   |  |  |
| <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>• The IFCA will demonstrate its long-term strategic approach to sustainable marine management by having appropriate plan-making, review, update and amendment procedures in place. The IFCA will record its performance against corporate outcomes and indicators as soon as practically possible following the end of the financial year.</li> <li>• Staff performance management systems will be in place that link to the IFCA success criteria. There will be an induction procedure for new joiners. Staff training and development needs will be identified. Performance will be managed and, where necessary, improvement procedures will be followed.</li> <li>• The IFCA Committee will be supported by an organised, efficient and effective secretariat. New members will receive an induction pack and briefing from the Authority. There will be a rolling twelve month schedule of quarterly Authority meetings. Notices of meetings and documentation will be made available in line with Standing Orders.</li> <li>• IFCA Committee meetings will be held in public unless material is either confidential, or exempt within the meaning of the Local Government Act 1972</li> </ul> | <p><b>Indicators</b></p> <ul style="list-style-type: none"> <li>• <b>SC4A:</b> The IFCA will publish a Plan on its website by 31 March, setting out the main objectives and priorities for the next financial year. A copy will be sent to the Secretary of State.</li> <li>• <b>SC4B:</b> After the end of each financial year, the IFCA will publish a Report on its website describing its activities, performance and a summary of audited financial information in that year, by 30 November. A copy will be sent to the Secretary of State.</li> <li>• <b>SC4C:</b> IFCA staff will have annual performance management plans in place. Annual appraisals for <u>all</u> staff will have been completed by 31 May each year.</li> <li>• <b>SC4D:</b> An efficient secretariat of IFCA staff support IFCA Authority meetings which are held quarterly and are quorate. Meeting documentation will meet Standing Orders.</li> <li>• <b>SC4E:</b> The IFCA will have demonstrated, in its Annual Report, how marine, land and water management mechanisms in the Inshore Fisheries &amp; Conservation District have worked responsively and effectively together.</li> </ul> | <p><b>Q1</b></p> <p><b>Q3</b></p> <p><b>Q1 &amp; 3</b></p> <p><b>All</b></p> |

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| <p><b>Success Criterion 5:</b><br/>IFCAs make the best use of evidence to deliver their objectives</p>   |   |   |
| <p><b>Definition:</b><br/>IFCAs are statutory regulators for their Inshore Fisheries and Conservation District. Decision-making should be based on evidence. All IFCAs are supported by officers who pool their expertise and share best practice as a Technical Advisory Group (TAG). A programme of research activity and monitoring is planned, developed and updated in consultation with partners. The programme informs management decisions and supports justification for additional research and evidence gathering.</p>  |   |   |
| <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>• A strategic research plan that contributes to greater understanding of the marine environment and delivery of cost-effective management of sea fisheries resources</li> <li>• Standard Operating Procedures describe how data is captured and shared with principal partners</li> <li>• A list of research databases held by the IFCA and the frequency of their review</li> <li>• Non-confidential meta-data collected through the IFCA research programme should be recorded in a database available to the marine research community</li> </ul> | <p><b>Indicators</b></p> <p><b>SC5A:</b> The IFCA will demonstrate progress that has made towards identifying its evidence needs by publishing a research plan each year</p> <p><b>SC5B:</b> The IFCA will publish a research report annually that demonstrates how evidence has supported decision making</p> <p><b>SC5C:</b> The IFCA's contribution to TAG and progress that has made towards a national evidence needs programme will be recorded in the IFCA's Annual Report</p> | <p><b>Q1</b></p> <p><b>Q1</b></p> <p><b>All</b></p> |